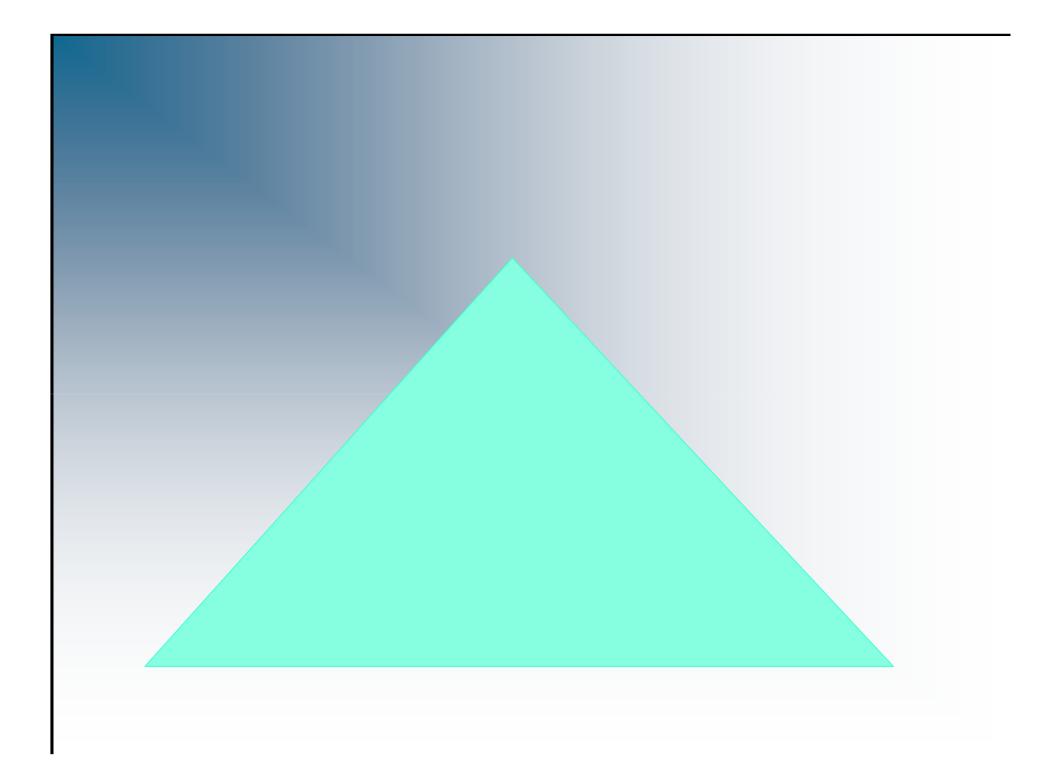
International Federation of Health Plans

The leading global network of the health insurance industry





NHS (England)

MINISTER

STAFF 1.4m

POPULATION 55.4m





NHS (England)

PERMANENT SECRETARY

STAFF 1.4m

POPULATION 55.4m

UK PMI Market 2000 -2010



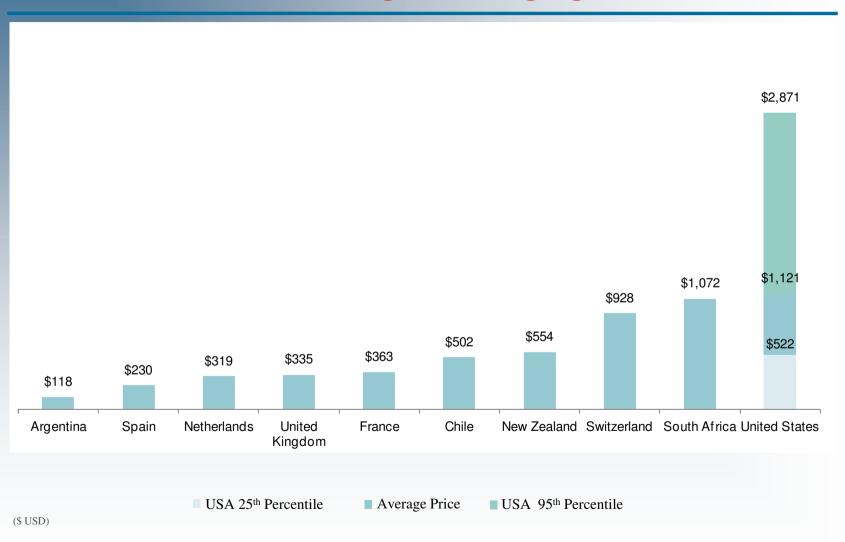
Source: Laing and Buisson

2011

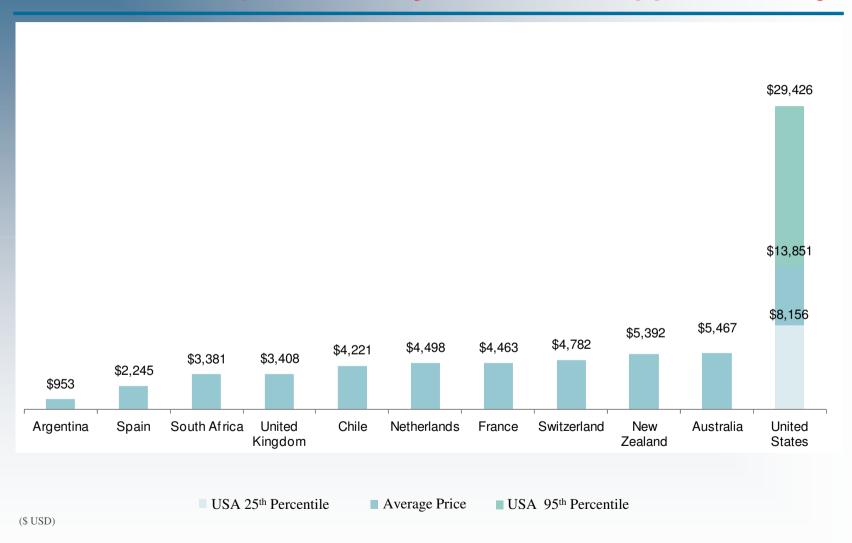
U.S. PUBLIC Spending Per Capita for Health is Greater than TOTAL Spending in Other Nations



2012 Scanning and Imaging: MRI



2012 Total Hospital and Physician Cost: Appendectomy



Percentage of Population Covered by Private Hospital Insurance

December 1976 to December 2011

